CMO PUBLIC COMPANY LIMITED

No. 0265-2026

November 12, 2026

Subject Disclosure of Information on Connected Transaction Receiving Financial Assistance

To The President
The Stock Exchange of Thailand

The Board of Directors' Meeting of CMO Public Company Limited **(the "Company")** No. 7/2026, held on Thursday, 12 November 2026, resolved to approve the Company and its subsidiaries (collectively, the **"Group"**) receiving financial assistance in the total amount of Baht 72 million from the Phuathavornskul family group and/or the Hemaruchatanan family group and/or Ms. Wipaporn Wachirasirikul (collectively, the **"Connected Persons"**), at an interest rate of 7% per annum, without collateral, for a period of 1 year. The purpose is to maintain the Group's liquidity and provide working capital for its continued business operations, as the Group is currently subject to limitations in obtaining additional sources of funding from financial institutions. The details are as follows:

1. Approve the renewal of Promissory Note No. CMO-PN006/2568 dated 26 November 2025, representing a loan of Baht 20 million for a period of 1 year at an interest rate of 7% per annum, between CMO Public Company Limited and Mr. Kitti Puathawornsakul.

   As CMO Public Company Limited continues to require the aforementioned loan, approval is therefore proposed to renew the promissory note for another 1 year at an interest rate of 7% per annum.

2. Approve the renewal of Promissory Note No. CMO-PN007/2568 dated 2 December 2025, representing a loan of Baht 15 million for a period of 1 year at an interest rate of 7% per annum, between PM Center Company Limited and Mr. Kitti Puathawornsakul.

   As PM Center Company Limited continues to require the aforementioned loan, approval is therefore proposed to renew the promissory note for another 1 year at an interest rate of 7% per annum.

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3. Approve the renewal of Promissory Note No. PN001/2569 dated 21 January 2026, representing a loan of Baht 7 million for a period of 1 year at an interest rate of 7 % per annum, between PM Center Company Limited and Ms. Yingrak Phuathavornskul

   As PM Center Company Limited continues to require the aforementioned loan, approval is therefore proposed to renew the promissory note for another 1 year at an interest rate of 7% per annum.

4. Approve a loan facility in the amount of Baht 30 million for a period of 1 year at an interest rate of 7% per annum between the Group and the Connected Persons.

The above transactions are considered connected transactions of the Company in the category of receiving financial assistance pursuant to the Capital Market Supervisory Board Notification No. TorJor. 21/2551 Re: Rules on Connected Transactions and the Stock Exchange of Thailand Notification Re: Disclosure of Information and Other Acts of Listed Companies Concerning Connected Transactions B.E. 2546 (2003), as amended (the "Connected Transaction Notifications"). This is because the transactions are entered into between the Company and persons connected with the Company. The transaction value **(including transactions occurring during the six months prior to the date on which the transactions are agreed)** represents **1.93%** of the Company's net tangible assets ("NTA"), based on the Company's reviewed consolidated financial statements for the third quarter of 2026, ended 30 September 2026. The transaction size is therefore more than 0.03% but not more than 3% of NTA, which is classified as a medium-sized transaction. Accordingly, the Company is required to disclose information to the Stock Exchange of Thailand pursuant to the Connected Transaction Notifications, as follows:

1. Day month year in which the transaction occurred

Transaction No. 1: By 26 November 2026

Transaction No. 2: By 2 December 2026

Transaction No. 3: By 21 January 2027

Transaction No. 4: By 11 May 2027 (within 6 months from the date of the approval resolution)

2. Relevant contracting parties and details of related persons

Recipient of financial assistance	:	CMO Public Company Limited and its subsidiaries
Provider of financial assistance	:	The Phuathavornskul family group and/or the Hemaruchatanan family group and/or Ms. Wipaporn Wachirasirikul

3. General characteristics of the items

Details of the receipt of financial assistance are as follows:

Transaction type	:	Connected transaction: receipt of financial assistance
Loan limit	:	**Transaction No. 1:** Amount of THB 20 million **Transaction No. 2:** Amount of THB 15 million **Transaction No. 3:** Amount of THB 7 million **Transaction No. 4:** Amount of THB 30 million
Loan amount	:	Baht 72 million
Interest rate	:	7.00% per annum
Loan period	:	1 year
Interest payment	:	Payable monthly
Contractual arrangements	:	The Company will issue unsecured promissory notes. **Transaction No. 1:** Renew the agreement by 26 November 2026. **Transaction No. 2:** Renew the agreement by 2 December 2026. **Transaction No. 3:** Renew the agreement by 21 January 2027. **Transaction No. 4:** Enter into the agreement by 5 May 2027 (within 6 months from the date of the approval resolution).

Purpose of the loan : To maintain the business's liquidity and provide working capital for continued business operations.

4. Total value of the transaction, size of the transaction, and criteria used to determine the total value of the transaction

4.1) Transaction value = Loan amount × Interest rate × Loan period
= 72,000,000 × 7.00% × 1 year
= **Baht 5,040,000**

4.2) Transaction size = 5 ,0 4 0,000 / 260,556,993.17 (NTA as of 30 September 2026)
= **1.93%**

When combined with the size of connected transactions during **the six-month period prior** to the date on which the Board of Directors resolved to approve the transactions, the total size of connected transactions amounts to **1.93%** of the Company's NTA. Details are as follows:

No.	Connected transaction of the Company	Transaction value (Baht)	Transaction size (%)	Date of Board resolution
1.	Transactions approved during the preceding 6-month period	No transaction	No transaction	No transaction
2.	Transaction proposed for approval at this Board meeting	5,040,000	1.93	12 November 2026
The total size of the transactions approved at this Board meeting and transactions during the preceding 6-month period is Baht 5,040,000, representing 1.93%.				

5. Characteristics and Scope of the Interests of Related Parties on Entering into the Connected Transactions

The Phuathavornskul family group and/or the Hemaruchatanan family group and/or Ms. Wipaporn Wachirasirikul are connected persons of Mr. Nvin Hemaruchatanan, Director, Member of the Nomination and Remuneration Committee, Sustainability Committee Member, Deputy Chief Executive Officer and shareholder, and Ms. Yingrak Phuathavornskul, Deputy Chief Executive Officer and shareholder.

6. Conditions affecting the rights of shareholders

None.

7. Opinion of the Board of Directors Regarding the Entry into the Transactions

The Board of Directors has carefully considered the matter and is of the opinion that receiving the aforementioned financial assistance is necessary, appropriate, reasonable and beneficial to CMO Public Company Limited and its subsidiaries, since the Company is currently unable to obtain additional loans from financial institutions and the interest rate on the aforementioned loans is close to the rates currently offered by financial institutions. Receiving this financial assistance will enable the Company to maintain liquidity in its business operations. Therefore, the Board of Directors resolved to approve CMO Public Company Limited and its subsidiaries receiving such financial assistance.

8. Opinion of the Audit Committee and/or Directors Differing from the Opinion of the Board of Directors

None. The Audit Committee shares the same opinion as the Board of Directors.

Please be informed accordingly.

Yours Sincerely

(Mr. Vuttiphan Tanametanont)
Director /
Company Secretary
CMO Public Company Limited